



**AFRICAN RENAISSANCE AND INTERNATIONAL COOPERATION FUND (ARF)
REVISED STRATEGIC PLAN 2015 – 2020
ANNUAL PERFORMANCE PLAN**

2019/20

Department of International Relations and Cooperation

OR Tambo Building
Private Bag X152, Pretoria, 0001, Republic of South Africa
460 Soutpansberg Road, Rietondale, Pretoria, 0084, Republic of South Africa

© Department of International Relations and Cooperation (DIRCO)



@DIRCO_ZA



DIRCOza



DIRCO Flickr



DIRCOZA



thedircoza



**international relations
& cooperation**

Department:
International Relations and Cooperation
REPUBLIC OF SOUTH AFRICA

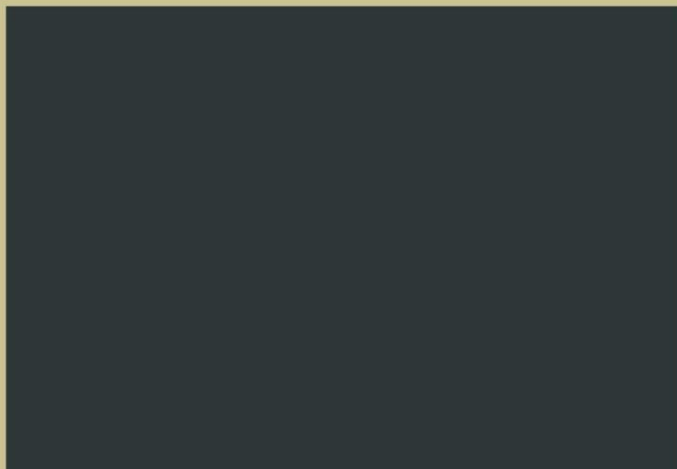
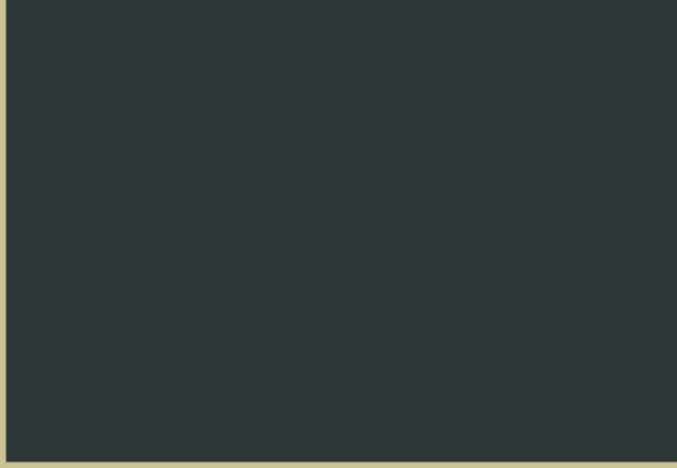




**AFRICAN RENAISSANCE AND INTERNATIONAL COOPERATION FUND (ARF)
REVISED STRATEGIC PLAN 2015 – 2020
ANNUAL PERFORMANCE PLAN**

2019/20

Department of International Relations and Cooperation





Foreword by the Minister of International Relations and Cooperation, Dr Naledi Pandor



Minister Naledi Pandor

The Revised Strategic Plan 2015 – 2020 and the Annual Performance Plan (APP) 2019 – 2020 of the African Renaissance and International Cooperation Fund (ARF) provide details of the fund's immediate and long-term objectives. In order to give effect to these important objectives, the APP contains a specific and measurable set of targets.

Through the ARF, we will continue with our commitment to the promotion of democracy and good governance with a view to enhance public participation and accountability. These are important elements for socio-economic development and integration as well as achieving continental prosperity. In this regard, the sustained and credible holding of free, fair and credible elections with full public participation throughout the continent will enable us to achieve this objective.

It is primarily for this reason that we detailed in our plans the extent to which we will respond to requests for electoral support on our continent. Entrenching democracy means that elected parties should enjoy the legitimacy of office. In this regard, it is important that electoral processes and outcomes guarantee the will of the majority and that the leadership will be responsive to the views, needs and aspirations of the minority as well. In this manner, the people will enjoy peaceful co-existence and ownership of the national programmes and are afforded opportunities to realise their potential.

South Africa's experience of a peaceful transition places it in a strong position to advise and be of benefit to countries in conflict on the continent through providing key lessons and experiences. These lessons can aid in strengthening and deepening the transitional processes towards peace, democracy consolidation and lasting political stability in these countries.

We continue to experience an increase in natural disasters. Clearly, erratic weather patterns, which are largely the result of climate change effects, require our urgent attention. This fund enables us to be counted among those who strive to restore human dignity and bring relief to people in distress as and when humanitarian situations arise.



Deputy Minister
Candith Mashego-Dlamini



Deputy Minister
Alvin Botes

Official sign-off

It is hereby certified that this Strategic and Annual Performance Plan:

- was developed by the management of the African Renaissance and International Cooperation Fund (ARF) under the guidance of the Minister
- accurately reflects the performance targets which the ARF will endeavour to achieve, given the resources made available in the budget for 2019/20.

Deputy Director-General: Ms T Fadane (Acting) Chief Financial Officer	Signature: 
Head of Operations, ARF: Ms D Mathlako Official responsible for planning	Signature: 
Director-General: Mr KE Mahoai Accounting Officer	Signature: 
Approved by: Minister: Dr GNM Pandor Executive Authority	Signature: 

Contents

Part A: Strategic Overview

1. Vision
2. Mission
3. Values
4. Legislative and other mandates
5. Updated situational analysis
6. Strategic outcome-oriented goals

Part B: Strategic Objectives

1. Strategic objectives
2. Resources consideration
3. Risk management

Part C: Annual Performance Plan 2019/20

1. Programme performance indicators and annual targets
2. Quarterly targets for 2019/20

Part A:

Strategic Overview

Agenda 2063



THE AFRICA WE WANT

1. Vision

The vision of the African Renaissance and International Cooperation Fund (ARF) is a democratic, non-racial, non-sexist, conflict-free, developmental African continent.

2. Mission

The ARF is committed to promoting South Africa's national interests and values, the African Renaissance and the creation of a better world for all.

3. Values

In order to ensure that funding through the ARF is effective, the ARF will adopt the values of the Paris and Rome declarations on aid effectiveness. The ARF will ensure that the following key values are adhered to:

- ownership of the process: the recipient country must own the process of determining the immediate, medium- and long-term actions that will address the issues contained in its project proposal
- an understanding of the political, economic and security considerations of the recipient country must be achieved
- a needs assessment should be conducted with direct involvement and ownership of the process by the country concerned.

Integrated planning and coordination are critical in ensuring that South Africa's efforts are in line with the development needs of the identified country.

In addition to the above, the ARF will conduct its business while constantly adhering to the values of the Department of International Relations and Cooperation (DIRCO), namely:

- Patriotism
- Loyalty
- Dedication
- Ubuntu
- Constitutional Values (Chapter 10)
- Batho Pele.

4. Legislative and other mandates

4.1 Legislative mandates

There have been no significant changes to the ARF's legislative and other mandates.

5. Updated situational analysis

5.1 Performance environment

The ARF is a public entity that falls within the purview of DIRCO's day-to-day responsibilities. It was established through the African Renaissance and International Cooperation Fund Act, 2000 (Act 51 of 2000). It strives to ensure that it complies with the laws and regulatory prescriptions which govern the management of public funds in South Africa.

South Africa will continue to play an active role in supporting initiatives aimed at enhancing the African Agenda through the ARF.

The objectives of the ARF and South Africa's foreign policy and principles are aligned with the country's National Development Plan, which is linked to the African Union Agenda 2063 and the United Nations Sustainable Development Goals.

In support of democracy and good governance, the ARF supports the holding of democratic elections through South Africa's participation in the Southern African Development Community (SADC) election observer missions and technical support for elections. The conduct of free and fair elections provides a yardstick to measure the quality of democracy in a country. Ten African countries, including South Africa, will hold elections in the 2019/20 financial year. Of these, five are from the SADC region: Botswana, Malawi, Mozambique, Namibia and South Africa.

Through socio-economic development projects, the ARF will continue to provide assistance by supporting projects that will contribute towards improving food security, which will be also geared towards poverty reduction on the continent.

South Africa will continue to cooperate with other countries. Through these collaboration projects, the ARF will purchase South African products to contribute to economic activities in South Africa.

Through its diplomacy of Ubuntu, South Africa will continue to provide humanitarian assistance to fellow African countries and worldwide. This is meant to assist countries struck by disastrous and unprecedented natural disasters such as floods and land and mud slides, which cause damage to buildings, infrastructure, crops and loss of lives.

To contribute to peace and stability on the continent, South African will continue to support mediation in conflict countries. This is in line with one of its objectives, namely to contribute to the prevention and resolution of conflict (PRC).

5.2 Organisational environment

The African Renaissance and International Cooperation Fund Act, 2000 provides for the establishment of the Advisory Committee, which makes recommendations to the Minister of International Relations and Cooperation and the Minister of Finance on the disbursement of funds through loans or other financial assistance. The Advisory Committee consists of the following members:

- (a) the Director-General (DG) or a delegate of the DG
- (b) three officers of DIRCO appointed by the Minister
- (c) two officers of National Treasury appointed by the Minister of Finance.

The DG is the Accounting Authority of the fund in terms of the Public Finance Management Act, 1999 (Act 1 of 1999). The ARF Secretariat is responsible to assist with the disbursement of funds and monitoring and administration of projects relating to the fund. The fund is managed by DIRCO.

6. Strategic outcome-oriented goals

Strategic outcome-orientated goal	Goal statement
To contribute to an integrated, democratic, peaceful and prosperous continent	Contribute to continental development by means of developmental assistance in support of democracy and good governance, human resource development, social-economic development and integration, humanitarian assistance and PRC

Part B:

Strategic Objectives



1. Strategic objectives

Strategic objectives		Objective statement	Baseline (2017 – 2018)	Target
1.1	To promote democracy and good governance	Support the holding of democratic elections in identified countries on the continent	100% of approved disbursements distributed during this reporting period Processed payments totalling R252 141.03 for the South Africans who participated in the election observer missions in Lesotho and Angola Processed payments totalling R14 324 047.59 for the presidential and legislative elections in Liberia as per the objectives of the project	100% of approved disbursement to support democracy and good governance processed
1.2	To contribute to human resource development	Develop and provide identified training programmes	100% of approved disbursements distributed during this reporting period Processed payments totalling R866 839.99 for the International Diplomatic Training Programme (IDTP) for Burundian Diplomatic Training	100% of approved disbursement to support capacity-building processed
1.3	To support socio-economic development and integration	Support the implementation of socio-economic development and integration projects	100% of approved disbursements distributed during this reporting period Processed payments totalling R1 762 023.83 for the Rice and Vegetable Production Project in Guinea (Conakry)	100% of approved disbursement to support socio-economic development and integration processed
1.4	To provide humanitarian assistance	Assist countries that are in need of humanitarian assistance	100% of approved disbursements distributed during this reporting period Processed payments totalling R9 647 914.67 for the Namibia Drought Relief Project as per the objectives of the project plan Processed payment of R11 200 000.00 for the United Nations Relief and Works Agency for Palestine Refugees in the Near East (UNRWA) Project as per the objectives of the project Processed payment of R16 033 466.77 for the Emergency Food Assistance Project to the Government of the Kingdom of Swaziland	100% of approved disbursement for humanitarian assistance processed
1.5	To support cooperation between South Africa and other countries	Implementation of bilateral and trilateral cooperation agreements	100% of approved disbursements distributed during this reporting period Processed payments totalling R98 155 034.14 for the Cuba Economic Package	100% of approved disbursement to support cooperation between South Africa and other countries
1.6	To contribute to PRC	Support PRC initiatives on the continent	100% of approved disbursements distributed during this reporting period There was no disbursement processed	100% of approved disbursement for PRC processed

2. Resource consideration

Overview of Budget and Medium Term Expenditure Framework estimates

R thousand	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	Audited outcome			Revised estimate	Medium-term estimate		
Revenue							
Tax revenue	–	–	–	–	–	–	–
Non-tax revenue	143 765	507 050	170 954	7 000	7 000	3 000	1 500
Other income	–	330 061	-	–	–	–	–
Other non-tax revenue	143 765	176 989	148 711	7 000	7 000	3 000	1 500
Interest, dividends and rent on land	143 765	176 989	148 711	7 000	7 000	3 000	1 500
Transfers received	145 637	31	22 243	38 692	46 272	48 816	51 452
Total revenue	289 482	507 081	170 954	45 692	53 272	51 816	52 952
Expenses							
Current expenses	37 422	-	–	–	–	–	–
Goods and services	37 422	-	–	–	–	–	–
Transfers and subsidies	161 773	57 593	42 084	45 692	53 272	51 816	51 816
Total expenses	199 195	58 593	42 084	45 692	53 272	51 816	51 816
Surplus/(Deficit)	90 207	449 488	143 984	–	–	–	–
Financial position							
Cash and cash equivalents	2 338 574	2 457 676	1 059 164	1 383 246	300 000	300 000	150 000
Receivables from non-exchange transactions	210 822	204 555	33 829	-	140 000	140 000	70 000
Total assets	2 549 396	2 662 231	1 092 993	1 383 246	440 000	440 000	220 000
Accumulated surplus/(deficit)	1 561 906	500 000	797 100	1 383 246	145 270	292 635	72 635
Trade and other payables	278 133	221 413	-	–	–	–	–
Provisions	569 172	289 239	295 893	–	294 730	147 365	147 635
Other liabilities	140 185	1 651 579	-	–	–	–	–
Total equity and liabilities	2 549 396	2 662 231	1 092 993	1 383 246	440 000	440 000	220 000

3. Risk management for the 2019/20 APP

Identified risks	Mitigation strategies
Unstable economic environment	Diversity assistance provided by the increasing loans and decreasing grants
Political instability	Deepening democratic principles with the countries South Africa cooperates with
Social unrest	Capacity-building through diplomatic channels



Part C:

Annual Performance Plan 2019/20



1. Programme performance indicators and annual targets

Performance indicators		Actual performance			Estimated performance	Medium-term targets		
		2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
1.1	Number of Advisory Committee meetings held	Four Advisory Committee meetings held to consider project proposals for recommendation	Four Advisory Committee meetings were held to consider project proposals for recommendation	Four Advisory Committee meetings to consider project proposals for recommendation	Four Advisory Committee meetings held	Four Advisory Committee meetings held	Four Advisory Committee meetings held	Four Advisory Committee meetings held
1.2	Percentage of requests reviewed	Thirteen project proposals reviewed and submitted to committee meetings	Six project proposals reviewed and submitted to committee meetings	100% of requests responded to for the quality assurance and review of project proposals in preparation for the ARF Advisory Committee Meeting Thirteen project proposals received and responded to as per objectives of the ARF	100% of requests recommended for funding	100% of requests reviewed	100% of requests reviewed	100% of requests reviewed
1.3	Percentage of approved disbursement processed	Fifteen approved ARF projects' disbursement processed	Fifteen approved ARF projects' disbursement processed	100% of approved disbursement processed as per objectives of the project plan Thirty-three approved ARF projects' disbursement processed	100% of disbursement processed	100% of disbursement processed	100% of disbursement processed	100% of disbursement processed

Performance Indicators		Actual performance			Estimated performance	Medium-term targets		
		2015/16	2016/17	2017/18		2018/19	2019/20	2020/21
1.4	Percentage of active projects monitored for compliance with concurrence received	New indicator		100% of active projects monitored for compliance with the concurrence received and approved project plan	100% of quarterly project progress reports	100% of quarterly project progress reports	100% of quarterly project progress reports	100% of quarterly project progress reports
1.5	Percentage of project oversight reports for active projects	New indicator		87.5% of project oversight reports for active projects				
1.6	Percentage of closed projects with closeout reports	New indicator		100% of closed projects with close-out reports				

Agriculture
Water
Forestry





2. Quarterly targets for 2019/20

Performance indicators		Annual target 2019/20	1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter
2.1	Number of ARF Advisory Committee meetings held	Four ARF Advisory Committee meetings held	One ARF Advisory Committee meeting held	One ARF Advisory Committee meeting held	One ARF Advisory Committee meeting held	One ARF Advisory Committee meeting held
2.2	Percentage of requests reviewed	100% of requests reviewed	100% of requests reviewed	100% of requests reviewed	100% of requests reviewed	100% of requests reviewed
2.3	Percentage of approved disbursement processed	100% approved disbursement processed to support democracy and good governance	100% of approved disbursement to support democracy and good governance processed	100% of approved disbursement to support democracy and good governance processed	100% of approved disbursement to support democracy and good governance processed	100% of approved disbursement to support democracy and good governance processed
		100% approved disbursement processed to support socio-economic development	100% of approved disbursement to support socio-economic development processed	100% of approved disbursement to support socio-economic development processed	100% of approved disbursement to support socio-economic development processed	100% of approved disbursement to support socio-economic development processed
		100% approved disbursement processed to support humanitarian assistance	100% of approved disbursement for humanitarian assistance processed	100% of approved disbursement for humanitarian assistance processed	100% of approved disbursement for humanitarian assistance processed	100% of approved disbursement for humanitarian assistance processed
		100% approved disbursement processed to support capacity-building	100% of approved disbursement to support capacity-building processed	100% of approved disbursement to support capacity-building processed	100% of approved disbursement to support capacity-building processed	100% of approved disbursement to support capacity-building processed
		100% approved disbursement processed to support cooperation with other countries and partners in various areas of development	100% of approved disbursement for cooperation with other countries and partners in various areas of development processed	100% of approved disbursement for cooperation with other countries and partners in various areas of development processed	100% of approved disbursement for cooperation with other countries and partners in various areas of development processed	100% of approved disbursement for cooperation with other countries and partners in various areas of development processed
		100% approved disbursement processed to support prevention and resolution of conflict (PRC)	100% of approved disbursement for PRC processed	100% of approved disbursement for PRC processed	100% of approved disbursement for PRC processed	100% of approved disbursement for PRC processed
2.4	Percentage of quarterly project progress reports	100% of quarterly project progress reports	100% of quarterly project progress reports	100% of quarterly project progress reports	100% of quarterly project progress reports	100% of quarterly project progress reports

PUBLIC ENTITY'S GENERAL INFORMATION

Registered name:	African Renaissance and International Cooperation Fund (ARF)
Physical address:	460 Soutpansberg Road Rietondale Pretoria 0084
Postal address:	Private Bag X152 Pretoria 0001
Telephone number/s:	+ 27 12 351 1000
Fax number:	+ 27 12 329 1000
E-mail address:	info@dirco.gov.za
Website address:	www.dirco.gov.za
External auditor:	Auditor-General of South Africa
Banker:	South African Reserve Bank
Advisory Committee Secretary:	ARF Secretariat

OR Tambo Building
Private Bag X152, Pretoria, 0001, Republic of South Africa
460 Soutpansberg Road, Rietondale, Pretoria, 0084, Republic of South Africa

© Department of International Relations and Cooperation (DIRCO)



@DIRCO_ZA



DIRCOza



DIRCO Flickr



DIRCOZA



thedircoza



**international relations
& cooperation**

Department:
International Relations and Cooperation
REPUBLIC OF SOUTH AFRICA

